



THE CENTER TO COMBAT
CORRUPTION AND CRONYISM

THE CENTER TO COMBAT CORRUPTION & CRONYISM 2026 SECOND QUARTERLY REPORT



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Institutional Reform



Meeting with YB Noraini Ahmad, Member of Special Select Committee on the Constitutional Amendment relating to the Separation of the Attorney General and Public Prosecutor

Putrajaya, 7 April, 2026

The Constitution (Amendment) (No. 2) Bill 2026—which pertained to the separation of the Attorney General and Public Prosecutor roles—was tabled for its first reading in Parliament on February 23rd. Civil society organisations (CSOs) immediately rose up to vocally oppose several provisions which not only failed to resolve the risk of Executive influence on criminal prosecutorial functions, but threatened to worsen the status quo. In response to the public outcry, a Parliamentary Special Select Committee was established to consider the Bill and public feedback thereto.

A coalition of several CSOs (BERSIH, C4 Center, Projek SAMA, IDEAS, IKRAM, Rasuah Busters) and researcher Maha Balakrishnan came together to advocate for several essential elements of this reform:

- The appointment and removal mechanisms of the Public Prosecutor;
- Enforceable accountability measures, such as a designated parliamentary select committee; and
- A comprehensive enabling Act to be drafted alongside the constitutional amendment, to provide clear details on the operations of this new constitutional office.

As part of these advocacy efforts, Policy and Legal Research Officer Prishanth Linggaraj represented C4 Center at a meeting with YB Noraini Ahmad, a member of the Parliamentary Special Select Committee, to brief her on civil society's concerns with the current draft of the Bill and our suggested improvements. It was a productive discussion, which ended with YB Noraini assuring us that she would raise our concerns to the committee. We hope that we shall soon see a separate and independent Public Prosecutor office capable of upholding justice and rule of law.

Multi-stakeholder Programme on Localisation of Deferred Prosecution Agreements



Putrajaya, 5 March 2026

Transparency International Malaysia (TI-Malaysia) and the UN Office on Drugs and Crime (UNODC) held a discussion on the concept of deferred prosecution agreements (DPAs) and how to best design a framework suitable to be implemented in Malaysia. DPAs are a method of non-trial resolution of criminal offences, and the Malaysian government is currently studying the possibility of introducing a DPA framework under the domestic legal system. Understanding of DPAs and how they operate remains uneven among stakeholders, so this programme aimed to address these gaps by fostering structured dialogue and building consensus on practical approaches to implementation.

C4 Center representatives attended this programme to provide our perspectives on the possible uses and potential pitfalls of a DPA mechanism in relation to other aspects of the Malaysian criminal justice system, in particular the lack of guidelines for prosecutorial discretion. Non-trial resolutions of corruption allegations involving politically connected persons (through compounds, plea bargains, and discharges not amounting to acquittal) have created a high degree of public distrust, and a shoddy DPA scheme will only exacerbate the existing problems. We hope that through constructive dialogues like this, decisions pertaining to DPAs shall be made carefully.





Environmental Governance



Tara Malaysia Partners Gathering



Penang, 13 - 15 April, 2026

On April 13 to 15, C4 Center had the opportunity to participate in a gathering convened in Penang, hosted by Tara Climate Foundation. As our funding partners, Tara has brought together around 15 Malaysian grantee organisations working across climate, energy, and grass-root based community organisations to exchange knowledge, strengthen collaboration and to advance further collective efforts towards Malaysia's decarbonisation agenda.

The event provided a valuable space for participating organisations to present ongoing projects, share experiences, identify opportunities and gaps, explore potential collaboration, and address current challenges. The meeting also discussed the key opportunities in the next 12 - 24 months through a series of working group discussions.

During the discussion, C4 Center's environmental governance research officer, Nabila Zulkeflee, presented C4's ongoing project supported by Tara, which focuses on Malaysia's decarbonisation pathways. C4 Center also highlighted the needs to strengthen collaborations to bridge knowledge gaps on the proposed Climate Change Bill, address capacity gaps on the emerging renewable energy policies, and tackle the issues related to energy poverty, while ensuring meaningful public participation, transparency, and greater accessibility of information for communities and stakeholders.



Repatriation status of illegal e-waste shipment with Malaysia's e-Waste Special Task Force

Putrajaya, 25 May, 2026

C4 Center together with representatives from Sahabat Alam Malaysia (SAM) joined the meeting requested by Basel Action Network (BAN) on 25 May 2026. The purpose of the meeting was to discuss the status of the repatriation of illegal e-waste shipments uncovered by the e-waste Special Task Force (STF). The meeting was chaired by Datuk Nor Yahati binti Awang, the Deputy Secretary General (Environmental Sustainability) from the Ministry of Natural Resources and Environmental Sustainability, and attended by representatives from the Malaysian Border Control and Security Agency, the Malaysia Royal Customs Department, the Department of Environment (Hazardous Substances Division), the Royal Malaysian Police, Port Klang Authority and officers from the relevant divisions in the ministry.

At the meeting, BAN reaffirmed the need for transparency and strict monitoring of repatriated containers to ensure that illegal shipments are returned to their respective points of origin and not diverted to another country. The government provided updates on initiatives that the STF are taking to ensure illegal shipments that are repatriated do not return to Malaysia. The discussion also covered the 1995 Bilateral Trade Agreement between the United States and Malaysia, and the implications on illegal shipments of e-waste from the US to Malaysia.

C4 Center commends the Ministry of Natural Resources and Environmental Sustainability (NRES) for continuing engagement with CSOs in our joint efforts to stem the tide of transboundary shipment of illegal e-waste into Malaysia.



Site Visits to Pahang for C4 Center's research project on Accelerating Malaysia's Decarbonisation Efforts through Transparent, Accountable, and Inclusive Mechanisms

Pahang, 22 - 26 June, 2026

On June 22 - 26 2026, as part of C4 Center's environmental governance research project examining Malaysia's decarbonisation pathway, we conducted a community site visit to Indigenous communities in Pahang. Led by C4's Environmental Governance Research Officer, Nabila Zulkeflee, the C4 Center team visited two Orang Asli settlements in Sungai Koyan, Pahang, namely Pos Lanai and Pos Lenjang.

The primary objective of the site visit was to gain a deeper understanding of the implementation of renewable energy (RE) projects on the ground. The team sought to assess the technical operation of the projects, community engagement processes, governance arrangements, socio-economic impacts, implementation challenges, and opportunities for improving future renewable energy initiatives.

The site visit was facilitated by a grassroots CSO, Persatuan Aktivis Sahabat Alam (KUASA), whose representative guided the team through the journey. Reaching the first settlement, Pos Lanai required more than an hour of travel by boat, reflecting the remoteness of the settlement and the logistical challenges faced by the community. Despite these constraints, the visit highlighted the resilience and commitment of the residents in operating and maintaining the solar energy systems installed in their village. The team subsequently travelled to Pos Lanai, where both solar and micro-hydro energy projects have been implemented, allowing for a comparative assessment of different RE technologies in Indigenous communities.

Throughout the site visits, the C4 team has engaged with approximately 20 to 30 community members, predominantly from the Semai ethnic group, through informal interviews and discussions. These engagements provided valuable insights into the communities' experiences transitioning from conventional energy sources such as diesel generators and kerosene lamps, to renewable energy systems powered by solar and micro-hydro technologies.

Overall, community members acknowledged several benefits arising from the transition to RE, including lower operating costs, improved access to electricity, and enhanced quality of life. However, participants also highlighted several implementation challenges. While renewable energy technologies have reduced reliance on costly conventional fuels, many residents expressed the need for more frequent training and technical workshops to strengthen their understanding of system operation and routine maintenance. Community members noted that these technologies can be technically complex and are particularly vulnerable to natural conditions, such as heavy rainfall and adverse weather, which occur regularly in the area and can disrupt electricity generation.

As the research focuses on evaluating the implementation of Malaysia's national decarbonisation policies, the findings also revealed a few governance gaps that need further attention. In particular, stronger transparency and accountability mechanisms are needed throughout the planning and implementation of RE projects. The team also observed the importance of ensuring meaningful public participation by affected

communities and strengthening the adoption of the principle of Free, Prior and Informed Consent (FPIC) to safeguard Indigenous rights and improve community ownership of development initiatives.

In addition to conducting research, C4 had the opportunity to hold a community sharing session introducing the organisation and our work on governance, transparency, and anti-corruption. The session aimed to raise awareness of how corruption can affect everyday community life, particularly in the implementation of projects, while also encouraging greater public participation and engagement with CSOs. The discussion was well received, with community members actively participating, sharing their lived experiences, and highlighting several local governance issues that they believe require further attention.

As this research remains ongoing, C4 Center will continue conducting additional field visits and stakeholder engagements to triangulate the findings and strengthen the evidence base for the final report on renewable energy governance and Malaysia's decarbonisation pathway.





Regional Advocacy

Empowering Youth Voices to Fight Corruption Across Southeast Asia



Kuala Lumpur, 8 - 9 May, 2026

C4 Center organised 'Empowering Youth Voices to Fight Corruption Across Southeast Asia,' a regional forum and workshop in Kuala Lumpur to empower the next generation of anti-corruption leaders with the support of the United Nations Office on Drugs and Crime (UNODC) and members of Southeast Asian Anti-Corruption Network for Civil Society Organisations (SEA-ACN). This event brought together dynamic young voices from across Southeast Asia to bridge the gap between grassroots activism and technical governance including representatives from Malaysia, Brunei, Cambodia, Indonesia, Laos, Thailand, Singapore, Myanmar, Vietnam, and the Philippines.

As part of this event, C4 Center launched "Empowering Youths Across Southeast Asia: Major Corruption Red Flags and How to Spot Them", a toolkit meant to equip youths with the ability to understand and interpret corruption. In particular, it highlights patterns, warning signs, and recurring practices that enable corruption. Beyond informing readers with concepts and key facts about corruption, the toolkit aims to act as an entry point for meaningful engagement and action through advocacy.

In hopes of facilitating a deeper understanding of these concepts, the event provided participants with technical and expert knowledge through an engaging panel discussion, interactive workshops and expert sharing sessions. To kick-start these events, the UNODC Thailand National Programme Officer, Nichanee Wongba provided a welcome address to all participants. In her speech, she spoke of how the event was a useful platform for regional dialogue and building networks across Southeast Asia, and encouraged participants to use this platform actively. Ultimately, she highlighted how youths are not "passive stakeholders or bystanders" rather they are active participants able to question systems and create conversations about transparency and accountability.

Following on from this, a panel session titled, "Building Youth Movements in Malaysia, Indonesia, and the Philippines", took place wherein youth activists from these countries discussed their experience taking part in

and organising movements. The panel featured the following:

- Anas Nor'azim, Advocacy Officer, The Coalition for Clean and Fair Elections (BERSIH 2.0)
- Yassar Aulia, Program Officer of Advocacy Division, Indonesia Corruption Watch (ICW)
- Niña Fegi, Coordinator, Panatang Luntian Coalition
- Moderated by Arief Hamizan, C4 Center

Each panellist brought different perspectives from their own local contexts, and provided participants with a diverse idea of what movements look like when faced with differing political



circumstances.

Subsequently, the event continued through two interactive workshops run by C4 Center

Research and Communications Officer Benjamin Tiong and Policy and Legal Research Officer Prishanth Linggaraj. In the first workshop, participants were made to discuss their own local contexts and their advocacy approaches, allowing participants to better understand each other's work. Following on from this, the second workshop presented participants with the idea of "complaining" as a means of empowerment. Participants were exposed to advocacy and activism through a system of public complaints. They were then made to discuss within their groups on identifying allies within their advocacy space to better centre their advocacy efforts. The first day concluded with a solidarity night dinner, where participants were taken to Saloma Kuala Lumpur to enjoy local Malaysian cuisine.

The next day began with two sessions run by experts from the SEA-ACN, Suppawit Kaewkhunok, Center Manager, Knowledge Hub for Regional Anti-Corruption and Good Governance Collaboration (KRAC) and Khairil Yusof,



Coordinator, Sinar Project. Suppawit's session titled, "Fighting for Access to Information and Transparency in Public Finance" discussed KRAC's work advocating for public access to government



information, particularly to increase transparency and reduce corruption risks in the procurement process. The session concluded with a quick group discussion wherein different groups were made to discuss gaps to access to information within their respective countries.

Khairil's session subsequently touched upon the concept of conflicts of interest and politically exposed persons. He talked at length about the idea of a politically exposed person through reference to legal frameworks both locally in Malaysia and internationally as well. He then spoke on the concept of beneficial ownership and how it is vital in preventing corruption risks.

As a means of synthesising the information that they had learned over the course of the two days, participants were made to work together in various working groups for the final session. The working groups tackled the different concepts

brought up in the toolkit and the ideas further explored through each session, which is listed as follows:

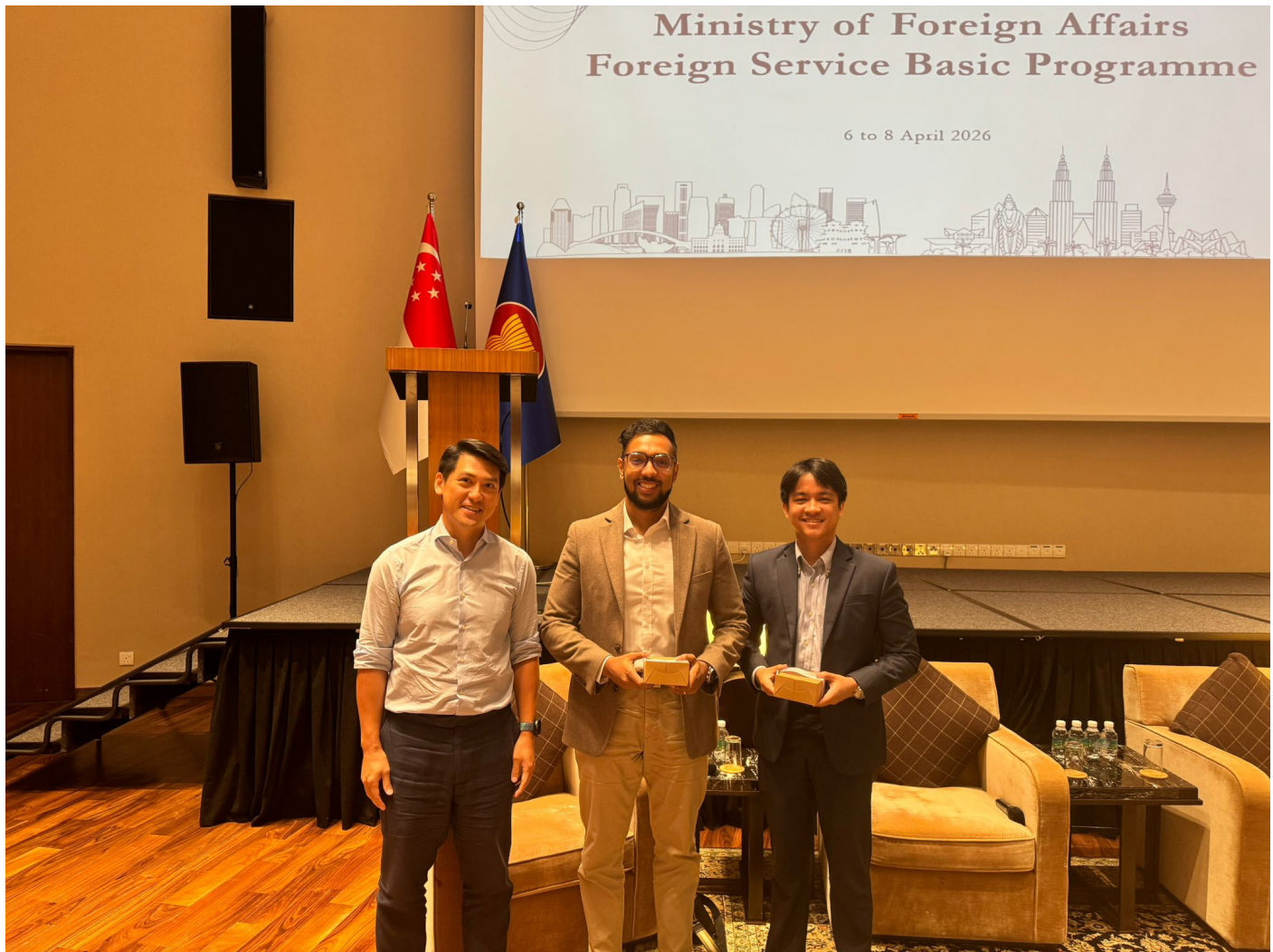
- Working Group 1: Conflicts of Interest
- Working Group 2: Access to Information
- Working Group 3: Transparency and Government Decision-making
- Working Group 4: Public Finance Transparency
- Working Group 5: Mega Project Transparency

Based on their chosen topics, participants were asked to develop a potential youth-led initiative. They were then made to present these initiatives, highlighting its potential feasibility and impacts.





Diplomatic Engagements



Alternative Voices in Malaysia: The Role of Media and Civil Society

Kuala Lumpur, 7 April, 2026

Arief Hamizan, Head of Research & Policy Advocacy, participated as a panellist in a discussion titled “Alternative Voices in Malaysia: The Role of Media and Civil Society”, hosted at the Singapore High Commission on 7 April 2026. The session formed part of a programme for Singaporean civil servants visiting Malaysia and provided an opportunity to discuss the evolving role of civil society organisations (CSOs) and independent media in Malaysia’s democratic development.

The panel explored the factors that have contributed to Malaysia’s vibrant civil society landscape, the role of CSOs and media organisations in advancing policy reform, and the challenges of maintaining independence while engaging with political institutions. Discussions also examined public perceptions of civil society, including concerns around representation and the extent to which advocacy organisations are able to engage communities beyond urban and elite constituencies.

Drawing on C4 Center’s experience, Arief highlighted the role of evidence-based research and sustained advocacy in advancing governance and anti-corruption reforms. He discussed how civil society organisations have contributed to policy change through public education, strategic engagement with policymakers, coalition-building, and monitoring government commitments. The session also addressed the relationship between advocacy and partisanship, and the importance of maintaining credibility, transparency, and public trust.

The discussion concluded with reflections on the progress and limitations of institutional reforms under the current administration, as well as the continuing role of civil society and the media in promoting accountability, transparency, and democratic participation in Malaysia.

Dialogue with Australian Parliamentary Delegation on Governance and Institutional Reform



Kuala Lumpur, 7 - 8 April, 2026

Arief Hamizan, Head of Research & Policy Advocacy, represented C4 Center in a dialogue session with a parliamentary delegation from Australia led by The Hon. Milton Dick MP, Speaker of the Australian House of Representatives, during the delegation's visit to Malaysia on 7–8 April 2026.

The engagement brought together Australian parliamentarians and Malaysian civil society representatives to discuss governance, democracy, and institutional reform priorities. Discussions focused on Malaysia's ongoing reform agenda, including efforts to strengthen transparency, accountability, anti-corruption measures, and democratic institutions.

During the session, Arief provided an overview of C4 Center's work in promoting good governance and combating corruption through research, policy advocacy, public engagement, and strategic reform initiatives. He highlighted key institutional reform priorities currently facing Malaysia, including the need to strengthen

oversight mechanisms, improve legislative and policy frameworks, and enhance protections for whistleblowers and civic actors.

The exchange also explored the role of civil society organisations in supporting democratic governance and contributing to policy development. Participants discussed both opportunities and challenges associated with sustaining reform momentum, particularly within changing political environments.

The engagement provided a valuable platform for knowledge exchange between Malaysian civil society and Australian parliamentary representatives, fostering greater understanding of governance challenges and reform efforts in both countries while reinforcing the importance of international dialogue on democratic institutions and accountability.



Discussion on Whistleblower Protection with UNODC and Dr. Ashley Savage

Petaling Jaya, 10 April, 2026

The United Nations Office on Drugs and Crime (UNODC) in partnership with C4 Center held an informal discussion on whistleblower protection with representatives from civil society organisations (including Pusat KOMAS, North South Initiative, SUARAM, Centre for Independent Journalism), university student groups, and lawyers such as Zaid Malek. The discussion was also attended by Dr Ashley Savage, an international consultant in whistleblowing, information rights, and good governance - who wanted to understand the Malaysian experience and context for his work.

It was an engaging session, with different representatives raising their concerns about the inadequate support and protection afforded to whistleblowers and how that impacts their own areas of work.



Work with Civil Society



SUARAM Annual Human Rights Report 2025 Launch



Kuala Lumpur, 7 April, 2026

SUARAM's Annual Human Rights Report is an important resource for data-driven advocacy in Malaysia, as it provides a concise yet extensive overview of the human rights situation in the nation for a given year - tracking areas of progress, regress, and avenues for improvement. In this regard, C4 Center is grateful for the opportunity to contribute a chapter on "Corruption and Governance" for a third year. Once again, this chapter explores the intersection between national anti-corruption efforts and good governance with the promotion, protection, and enjoyment of human rights (particularly the full realisation of economic, social, and cultural rights) for the year 2025.

This chapter – which was authored by Policy and Legal Research Officer Prishanth Linggaraj and peer reviewed by Senior Research Officer Bryan Cheah – posits that the full enjoyment of

human rights is wholly dependent upon the existence of effective, accountable, and transparent public institutions and public service delivery systems. Therefore, the occurrence of human rights violations are symptoms of broader institutional failures that impair the government's ability or willingness to govern in a manner consistent with a rights-based approach.

C4 Center's diversified approach to understanding corruption allows us to identify a wider range of causal links that both entrench and aggravate the problem, resulting in a more holistic perspective overall. This also creates the opportunity for us to modify our advocacy strategies to enlarge our target audience and discover new possibilities for collaboration and cooperation. To this end, we shall continue striving to work beyond the confines of our 'silos'.



Capacity Building Workshop “Healthcare Reform in Malaysia: Assessing Challenges to Healthcare Access for Queer and Trans Communities” with JEJAKA

Kuala Lumpur, 25 April, 2026

Queer communities in Malaysia, especially transgender women, face immense challenges with regards to accessing healthcare in Malaysia, owing to fear of experiencing stigma and discrimination, and also due to the lack of existing support with regard to their specific healthcare needs. C4 Center, in collaboration with local LGBTQ advocacy organisation JEJAKA, held the workshop “Healthcare Reform in Malaysia: Assessing Challenges to Healthcare Access for Queer and Trans Communities.” Supported by the Commonwealth Foundation, this workshop was aimed at building the capacity of local queer rights activists and advocates on the issue of healthcare access for queer individuals, with a specific focus on transgender women.

This workshop gathered members of civil society organisations, queer advocates and community members, and healthcare providers for talks on various subjects. The first talk, “HIV Landscape in Malaysia: Public Health and Rights,” was presented by Dhia Rezki Rohaizad, Programme

Manager at JEJAKA. He spoke on Malaysia’s pre-exposure prophylaxis (PrEP) provision programme, its impact on reducing HIV transmission, and the challenges the programme has faced in relation to its sustainability and future. The second talk, “HRT Access for Transgender People in Malaysia: Barriers, Realities & Clinical Implications,” was presented by Dr Fiera Adam, a doctor who provides queer-specific healthcare services at various clinics. Her talk was an overview on the types of gender-affirming care transgender people available, such as hormone replacement therapy (HRT) and gender reassignment surgery, additionally speaking on the challenges the transgender community faces in receiving healthcare. Finally, the third talk, “Healthcare reforms in Malaysia – Transparency and the risks of privatisation,” was presented by Bryan Cheah, Senior Research Officer at C4 Center. His talk was aimed towards briefing the participants on Malaysia’s planned healthcare reforms, presenting research findings on healthcare access for marginalised communities, while highlighting the gaps in transparency with regards to those reforms.

During the course of the workshop, participants engaged in further discussions on healthcare access for queer communities especially regarding the sustainability of specialised healthcare infrastructure. One of the issues that was highlighted was with regards to Malaysia’s dependence on international programmes and funding opportunities in order to support queer-affirming healthcare, which places these services at risk if alternative and more stable options for funding are not introduced. Participants also spoke on the challenges with regards to transparency of information, both on healthcare reforms as well as on health statistics that would help inform their advocacy on healthcare access. As C4 Center’s work on healthcare continues to expand, we hope such opportunities for collaborations will also grow.



Meeting with Aapti Institute and UNDP

Petaling Jaya, 13 May, 2026

The UN Development Programme (UNDP) office in Malaysia reached out to C4 Center under its initiative 'Support to Parliamentary Reforms in Malaysia (Phase II)'. In collaboration with Aapti Institute (an independent research institution focused on technology and society based in Bangalore, India), the project involves a series of expert interviews with stakeholders working in the parliamentary reform space. The project's focus is on the intersection of digital transformation, e-governance and institutional capacity within parliamentary systems, with the goal of identifying key challenges and opportunities to advance digital transformation within the Malaysian parliamentary system.

C4 Center hosted 3 representatives from Aapti Institute and one representative from UNDP Malaysia at our office. The discussion was lively and engaging, with a range of topics covered regarding digital safety policies, accessibility and access to information, and general issues of Malaysia's governance. We hope that our input shall be valuable for the Aapti Institute's work with the Malaysian Parliament, in our collective efforts to improve public governance.



Memorandum Handover Kesihatan Awam Bukan Barang Mewah: Bantahan Terhadap Pemotongan Belanjawan KKM



Kuala Lumpur, 23 June, 2026

In response to the proposed budget cut of about RM 4.65 billion to the Health Ministry's 2026 allocation, a coalition of more than 60 CSOs including C4 Center had co-signed on a memorandum to MPs, urging the government to increase, rather than reduce the public healthcare spending. A rally march was organized on 23 June 2026 by the Socialist Party of Malaysia to submit the memorandum to MPs at the front gate of Parliament. C4 Center was represented by Senior Research Officer Bryan Cheah, Research and Communications Officer Benjamin Tiong and Research Officer Nah Yan Sheng.

The memorandum demanded a detailed and transparent breakdown of proposed budget cut from other sectors, and urged the government to channel the savings to boost public healthcare spending to reach at least 5% of the GDP. Moreover, the memorandum also opposed the

funding cuts to university hospitals, citing fee increases of up to 233% at University Malaya Medical Centre from Jan 1 last year. In addition, the memorandum also proposed higher taxes on private hospitals benefitting from medical tourism, which could be channeled to public healthcare.

The memorandum was handed over to representatives from opposition parties, government backbenchers and Parliamentary Special Select Committee (PSSC) on Health. In his speech, Bryan Cheah shared some insights from his research findings on public healthcare procurement with the rally attendants, especially with regards to the challenges faced by the Orang Asli community and low income families to access public healthcare services. C4 Center is committed to collaborate with other CSOs to call for higher public healthcare spending.



Sekretariat #RCINow Press Conference and Memorandum Handover at Parliament

Kuala Lumpur, 15 - 30 June, 2026

In response to the allegations made in reports by Bloomberg regarding the existence of a 'corporate mafia' operating in collaboration with the Malaysian Anti-Corruption Commission (MACC), a group of 51 civil society organisations (CSOs) have called for urgent action to be taken by the government. The former Sekretariat #TangkapAzamBaki (#DetainAzamBaki Sekretariat) held a press conference on 15 June 2026 to announce a restructuring of its goals and calls in light of the end of Azam Baki's tenure as Chief Commissioner of the MACC.

The sekretariat (consisting of several civil society organisations) now calls itself Sekretariat #RCINow, and announced two main calls: for the establishment of a Royal Commission of Inquiry (RCI) to look into the allegations made by Bloomberg and identify whether corruption is indeed occurring with the cooperation of the MACC, as well as broader structural reforms to the appointment process of the MACC Chief Commissioner - which is currently based on the unilateral discretion of the Prime Minister.

The Sekretariat then proceeded to march to Parliament on 30 June 2026 to hand over a memorandum detailing its calls to several Members of Parliament: Wong Chen (Subang MP), Zahir Hassan (Wangsa Maju MP), Wilfred Madius Tangau (Tuaran MP), and Wan Ahmad Fayhsal (Machang MP). This coalition of like-minded CSOs (including CSOs working on gender equality, SOGIESC issues, persons with disabilities, environmental issues, as well as university student groups) lending their support to this cause is a great example of collaboration across 'silos', and shows the understanding

that corruption and abuse of power are issues which affect us all. C4 Center stands firmly at the forefront of this movement, and we shall not cease to demand accountability and better governance from the MACC.





Outreach and Speaking Engagements

Site Visits and Roundtable Discussions on Healthcare Access

Throughout the month of April 2026, C4 Center conducted site visits across multiple Orang Asli villages and low-income housing projects (PPRs) in conjunction with the research project on healthcare access, supported by the Commonwealth Foundation. These site visits were conducted at the Kampung Kerawat and Kampung Jelintuh in Perak, as well as Kampung Gerachi Jaya and Kampung Changkat Bintang in Selangor. Site visits were also conducted at government-subsidised flats, which were developed under the “People’s Housing Program” or PPR. In total, three visits were conducted to these PPR flats, namely PPRs Lembah Subang, Impian Baiduri, and Desa Mentari in Selangor. The purpose of these site visits was to conduct roundtable discussions with the residents at these sites, focusing on questions regarding challenges these communities faced with regards to healthcare access. Certain key issues, such as the unsatisfactory quality of public healthcare services, the high degree of reliance on publicly-funded healthcare infrastructure due to the high costs of private healthcare, the lack of the awareness with regards to government healthcare policies including on welfare aid and benefits, and factors external to healthcare systems such as car-dependency that disrupt access to healthcare were all points that were raised during these discussions. The research findings will be published in a full research report, highlighting urgent issues with regards to healthcare policy and spending that need to be addressed.



Meeting with Parliamentary Special Select Committee on Health (PSSCH)



Kuala Lumpur, 22 June, 2026

On June 22nd, C4 Center had the opportunity to present the research findings to the Parliamentary Special Select Committee on Health (PSSCH) on the topics of “Assessing the effect of the Health White Paper’s effect on healthcare access and outcomes for marginalized populations”. C4 Center was represented by Senior Research Officer Bryan Cheah, Policy and Legal Research Officer Prishanth Linggaraj and Research Officer Nah Yan Sheng. The presentation was chaired by YB Suhaizan bin Kaiat, MP of Pulai, and attended by 8 members of Parliament. During the one hour session, Senior Research Officer Bryan Cheah highlighted several challenges faced by Orang Asli communities and low-income families in accessing the healthcare service. As for policy recommendations from C4 Center, aside from

urging the government to raise the public spending on healthcare to at least 5% of GDP, public access to information on healthcare policies should also be improved by enacting nationwide Freedom of Information Act (FOI). MPs in attendance had taken note of the challenges faced by the marginalized population, and asked several follow-up questions on the issues. PSSCH as a collective also acknowledged the lack of follow-up on the implementation of the Health White Paper, and sought to remedy the information gap by requesting the Ministry of Health to submit a quarterly report to PSSCH. In short, the presentation session had been fruitful in spotlighting the Health White Paper in relation to the marginalized population to PSSCH.

Understanding Governance and Policy in Practice - Kuching CSOs Engagement

Kuching, 2 May, 2026

On 2 May 2026, C4 Center was invited to speak at the workshop “Civic Leadership and Public Policy: Understanding Governance and Policy in Practice,” held in Kuching, organised by the Sarawak-based organisation Persatuan Pemangkin Daya Masyarakat. The event aimed at increasing the capacity of young people in the areas of policy competence, institutional understanding, and responsible governance in order to better shape future leaders. Bryan Cheah, C4’s Senior Researcher, was invited to deliver a workshop session on the topic “Public Procurement and GLC Governance.” During his session, he gave participants a brief overview of C4’s work, introducing them to the basic principles of corruption and good governance that inform said work. The rest of the session was an interactive lecture about government procurement, its importance and function in governance, the associated corruption risks, and the frameworks that are currently used to govern its operations. While many of these concepts were new to the participants, who were mostly youth and students, they were able to relate these concepts back to their local context of critically examining government projects and contracts in Sarawak.

PERSATUAN PEMANGKIN DAYA MASYARAKAT

CIVIC LEADERSHIP & PUBLIC POLICY

UNDERSTANDING GOVERNANCE & POLICY IN PRACTICE

Shaping Better Policies – Building Stronger Communities

WORKSHOP LANGUAGES
ENGLISH

WHAT YOU WILL LEARN

- GOVERNANCE & INSTITUTIONS**
- GOVERNANCE BUDGETS & ECONOMY**
- POLICY MAKING PROCESS**
- LEADERSHIP & PUBLIC ENGAGEMENT**

DATE: 2/05/2026 - 3/05/2026
(Saturday & Sunday) - 2 days

TIME: 9.00AM - 4.00PM

VENUE: PPDM Office, Lot 10, 2nd Floor, Block B, King Centre, Jalan Simpang Tiga, 93350 Kuching, Sarawak
<https://share.google/wZYwOu7XmCG085vP>

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Guest Lecture for Asia School of Business MBA and Executive MBA Programme



Kuala Lumpur, 13 May, 2026

Arief Hamizan, Head of Research & Policy Advocacy, delivered a guest lecture to MBA and Executive MBA students at the Asia School of Business (ASB) as part of a course on political economy and international business. The session was attended by approximately 30 participants from diverse professional and national backgrounds and was conducted virtually while students were undertaking action-learning placements across ASEAN.

The presentation introduced the work of C4 Center and provided participants with insights into the role of civil society organisations in promoting governance reform, transparency, and accountability. Arief outlined the organisation's key focus areas, including anti-corruption advocacy, institutional reform, and public policy research, while explaining how research findings are translated into practical advocacy strategies and policy recommendations.

The session also examined the realities of policy advocacy in practice, including stakeholder engagement, coalition-building, public communications, and interactions with government institutions. Participants were given an overview of how civil society organisations navigate complex political environments while maintaining independence and pursuing long-term reform objectives.

In addition, Arief discussed the operational and sustainability challenges faced by non-profit advocacy organisations, including funding considerations, resource constraints, and measuring policy impact. The discussion provided students with a practical perspective on the intersection between governance, public policy, and social change, and encouraged reflection on the role of civic actors in strengthening accountability and democratic institutions.

The session concluded with an interactive question-and-answer segment covering corruption, reform processes, and the broader challenges of advancing governance reforms in Malaysia and the region.

Social Media Engagements

Following the operational adjustments made in Q1, our Q2 analytics highlight a positive trend: when we release targeted content, audience engagement is high. The data from this quarter demonstrates that content resonance and quality, rather than pure volume, are the primary drivers of our current growth.

Following the anticipated contraction in Q1 caused by our reduced posting frequency, Facebook performance sustained its numbers. Instagram continues to build on its Q1 momentum, showing increases in audience interactions. The metrics indicate that our audience is responsive to the content we release, engaging and converting despite a lighter posting schedule:

- Views: 165.3k (+2.2% compared to Q1)

- Interactions: 7.8k (+54.4% compared to Q1)
- Profile Visits: 1.5k (+23.9% compared to Q1)
- Follows: 614 (+24.5% compared to Q1)

The 54.4% surge in interactions is particularly notable, proving that our current output is effective at capturing attention and prompting meaningful, direct engagement from users.

TikTok yielded the most remarkable improvement compared to Q1. Notably, with only a very minimal number of posts released during this period, the platform still generated exponential, highly efficient growth:

- Views: 73.9k (+2,228.5% compared to Q1)
- Profile Views: 1.6k (+1,778.6% compared to Q1)
- Likes: 2.3k (+2,566.7% compared to Q1)

- Shares: 250 (+1,983.3% compared to Q1)

This dramatic surge, especially the nearly 2,000% increase in content shares, demonstrates the sheer viral potential of our content on this network. A handful of targeted posts were enough to completely revive engagement, proving an incredibly high return on investment for video formats.

Overall, Q2 reinforces that we do not need to rely on the breakneck posting volume of 2025 to generate impactful numbers. Moving into Q3, we will continue to embrace this highly efficient approach, allowing the natural resonance of our content to drive engagement while protecting our internal bandwidth.

